

ALPHA BRAVO COLLINS

AEROSPACE REDEFINED



ABOUT COLLINS AEROSPACE

Collins Aerospace, a unit of United Technologies Corp. (NYSE: UTX), is a leader in technologically advanced and intelligent solutions for the global aerospace and defense industry. Created in 2018 by bringing together UTC Aerospace Systems and Rockwell Collins, Collins Aerospace has the capabilities, comprehensive portfolio and expertise to solve customers' toughest challenges and to meet the demands of a rapidly evolving global market.



Collins Aerospace

BY THE NUMBERS

GLOBAL PRESENCE:

70,000
employees

16,000+
engineering workforce

Nearly
300 sites globally

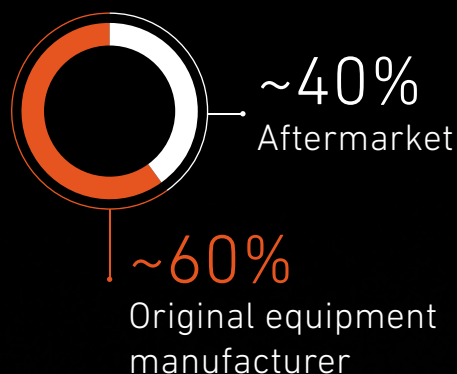
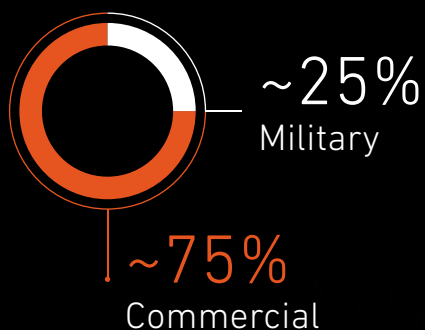
KEY FINANCIALS:

\$23 billion
net sales*

\$3.1 billion
research and
development investment**



SALES PORTFOLIO:



*2017 pro forma

**2017 pro forma, includes customer- and company-funded R&D

STRATEGIC BUSINESS UNITS

Collins Aerospace includes six strategic business units formed to meet customer needs while representing the best in innovation, technology and expertise. These divisions primarily serve customers across the commercial, regional, business aviation and military sectors.



AEROSTRUCTURES

Based in Chula Vista, California, Aerostructures includes: nacelle systems; flight control surfaces; naval composites; and other material and structural components.



AVIONICS

Based in Cedar Rapids, Iowa, Avionics includes: commercial and government avionics systems; cabin management and content systems; information management systems and services; fire protection services; and aircraft sensors.



INTERIORS

Based in Winston-Salem, North Carolina, Interiors includes: aircraft seating; interior systems; evacuation systems; life rafts; lighting; veneers; potable water systems; and de-icing products.



MECHANICAL SYSTEMS

Based in Charlotte, North Carolina, Mechanical Systems includes: landing systems; actuation; propellers; flight controls; pilot controls; hoist and winch systems; and cargo systems.



MISSION SYSTEMS

Based in Cedar Rapids, Iowa, Mission Systems includes: solutions for secure military communication, navigation and guidance; missile actuation; simulation, training and range instrumentation; strategic command and control; unmanned aircraft systems; electronic warfare; ejection seats and propulsion; intelligence, surveillance and reconnaissance; and space solutions.



POWER & CONTROLS

Based in Windsor Locks, Connecticut, Power & Controls includes: electric systems; engine controls; air management; and airframe controls.

COMPANY LEGACY

Collins Aerospace builds on the legacy of industry-leading innovation at UTC Aerospace Systems and Rockwell Collins.

Founded as a radio company in Cedar Rapids, Iowa, in 1933, Rockwell Collins pioneered technological innovation, including: helping Rear Admiral Richard Byrd establish communications at the South Pole in 1933; providing the communications equipment used for every American astronaut traveling through space; and opening the door to modern-day GPS by receiving a signal from the world's first GPS satellite. Over the course of the company's 85-year history, Rockwell Collins broadened its focus to become a leader in aviation and high-integrity solutions, from avionics and cabin systems to connected aircraft and simulation and training solutions.



Formed in Charlotte, North Carolina, in 2012 when United Technologies acquired Goodrich and combined it with the company's existing Hamilton Sundstrand division, UTC Aerospace Systems built a heritage that included many of the iconic moments in aerospace and defense history. From the propeller that powered Amelia Earhart's nonstop flight across the Atlantic to the spacesuits worn by America's first astronauts during the Mercury program, the company's solutions helped shape the industry.

Collins Aerospace combines the talents of both organizations with a commitment to honoring their strong legacy while creating comprehensive strategies to propel their customers and the industry toward the future, every day.

LEADERSHIP

CHIEF EXECUTIVE OFFICER

Kelly Ortberg

PRESIDENT & CHIEF OPERATING OFFICER

Dave Gitlin

STRATEGIC BUSINESS UNITS

AEROSTRUCTURES

Marc Duvall

AVIONICS

Kent Statler

INTERIORS

Dave Nieuwsma

MECHANICAL SYSTEMS

Samir Mehta

MISSION SYSTEMS

Phil Jasper

POWER & CONTROLS

Tim White

SUPPORT FUNCTIONS

AFTERMARKET SERVICES

Ajay Agrawal

COMMUNICATIONS

Stacey MacNeil

CUSTOMER & ACCOUNT MANAGEMENT

Henry Brooks

DIGITAL TECHNOLOGY

Brian Galovich

ENGINEERING & TECHNOLOGY

Mauro Atalla

FINANCE

Patrick Allen

HUMAN RESOURCES

Doug Balsbough

OFFICE OF THE GENERAL COUNSEL

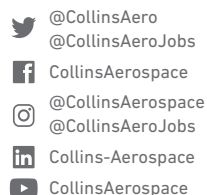
Christoph Feddersen

OPERATIONS & QUALITY

Paolo Dal Cin

STRATEGIC DEVELOPMENT

Jeff Standerski



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